

8 February 2017		ITEM: 10 (Decision 01104403)
Cabinet		
Capital Programme		
Wards and communities affected: All	Key Decision: Yes	
Report of: Councillor Shane Hebb, Portfolio Holder for Finance & Legal		
Accountable Head of Service: Sean Clark, Director of Finance and IT		
Accountable Director: Sean Clark, Director of Finance and IT		
This report is Public		

Executive Summary

The new capital proposals appended to this report set out those schemes that support service operational requirements as well as including proposals for improvements or enhancements to parks, open spaces and the public realm. In addition, the report presents a list of potential future and aspirational schemes that will be presented to council later in the year subject to the development of detailed business plans. These schemes highlight a direction of travel in line with the ambition of the council on behalf of residents of the borough.

It should be noted that capital is principally funded through borrowing. It is therefore necessary to ensure that capital plans have either a prompt and healthy return on investment, are necessary in the short-to-medium term to overcome demographic or environmental challenges or maintains operational continuity. All such proposals have been, and will continue to be, scrutinised and balanced against the public good.

The proposed capital programme set out in appendix 1 also contains provision to support investment that allows the council to implement and manage transformational change to improve service outcomes for residents whilst also delivering efficiencies.

The proposals attached largely fall into the following categories:

- Environment, parks and open space improvements and enhancements;
- Essential replacements of items which are key drivers for service delivery such as the environment fleet, ICT server room, software, etc;
- Greater use of digital technology to support change and transformation;
- Investments to provide financial returns ie 'invest to save'; and
- Works to properties, assets and buildings to maintain health and safety requirements and ensure the properties remain operational.

The future and aspirational proposals require more feasibility work to firm up both viability and cost. As such, these are listed in appendix 2 without prioritisation and it is recommended that the Council sets aside a capital provision of up to £2m to develop business cases for these schemes over the coming months. A further capital programme report will come back to Council later in the year focused on these future and aspirational schemes.

The new proposals should also be considered alongside the current agreed capital programme that is attached to this report at appendix 3. As well as showing the budget for 2016/17, it also includes the amounts agreed for future years, the spend at six months and a status column showing where in the delivery cycle the scheme currently is – ie tendered, not started, complete, etc.

Cabinet can propose changes to the current programme where schemes are no longer a priority or where funding would be best spent in a different way but on a similar theme. This is done through virement.

Corporate Overview and Scrutiny Committee considered the approach to the future and aspirational schemes and the option for council to delegate to Cabinet in certain circumstances. The committee were supportive in both cases.

1 Recommendation(s)

The Cabinet recommends that the Council:

- 1.1 Approves the new capital programme proposals as set out in appendix 1;**
- 1.2 Approves a budget of up to £2m to develop business cases on those future and aspirational schemes set out in appendix 2; and**
- 1.3 Approves the delegations set out in section 6;**

2 Introduction and Background

2.1 The following sources of funding are available to the General Fund:

- Capital Receipts – these are the receipts realised from the disposal of capital assets such as land and buildings. The Property Board, at the request of Cabinet, has commenced a strategic review of the asset base and will report with an updated strategy, including a disposal programme, in due course. Asset management in the future will be based on the simple ethos of Retain – Release - Reuse;
- Grants and Contributions- these could be ad hoc grants awarded from government or other funding agencies or contributions from developers and others;
- Prudential Borrowing – the Council is able to increase its borrowing to finance schemes as long as they are considered affordable; and

- Revenue – the Council can charge capital costs directly to the General Fund but the pressure on resources means that this is not recommended.

- 2.2 On the basis that capital receipts are currently limited and, with a low level of reserves in place, any receipts may be set aside for debt repayment or a contingency towards revenue pressures (ability to use capital receipts for MRP purposes), the main areas of funding are grants and contributions – but these tend to be for specific purposes – and prudential borrowing – the main source for the attached proposals and current programme.
- 2.3 The capital programme has, in the past, only reflected and contained basic operational needs – plant, equipment, modest investment in open spaces and, more recently, some allocations for invest to save initiatives, digital technology and highways schemes.
- 2.4 The proposals appended to this report cover those elements that services consider essential for operational continuity as well as proposed improvements. The appendix also contains a list and brief description of the schemes put forward under the ‘future and aspirational’ banner.

3 Service Operational Proposals

- 3.1 The service operational capital proposals are essential to continuing effective service delivery. They include maintaining buildings, such as the civic offices, mandatory health and safety works, replacement of the environment fleet and plant and upgrading hardware and software to ensure they are fit for purpose and robust.
- 3.2 Whilst the above will also add improvement, there are also a number of schemes, especially around digital and change, that will support services to make efficiencies and to improve the service overall to residents.

4 Future and Aspirational Proposals

- 4.1 Members will be aware of a number of work streams, masterplans, etc that have built up a number of options for future schemes. A new theatre provision, an Integrated Healthy Living Centre, etc. No funding has yet been formally agreed for any of these schemes as further work is required to develop business plans on their financial viability and impact. The recommendation to Council is to set aside an amount of transformation funding – up to £2m – to develop detailed feasibility work on these schemes to bring forward more definitive proposals through Scrutiny, Cabinet and Council later in the year.
- 4.2 Corporate Overview and Scrutiny supported the approach detailed in 4.1 above.

5 Delegations

5.1 In previous years, the recommendations to Council have also included delegations to Cabinet to agree additions to the capital programme under the following criteria:

- If additional third party resources are secured, such as government grants and s106 agreements, for specific schemes;
- Where a scheme is identified that can be classed as 'spend to save' – where it will lead to cost reductions or income generation that will, as a minimum, cover the cost of borrowing; and
- For Gloriana schemes – these actually also fall under the 'spend to save' criteria set out above.

5.2 A recent example as to how a delegation has worked this financial year is the East Tilbury GP Practice. As this scheme was not in the capital programme, it is as a result of the above delegations – the fact that income to be attained will cover the cost of financing – that Cabinet can take the decision to proceed with the proposed purchase. Had this delegation not been in place, council approval would have been required. The timescales to do so may have prevented the council being able to act quickly and effectively to be in a position to purchase the building, leading to a possible competitive bidding process which might have either pushed up the cost of the facility or worse, seen the building being purchased by another organisation or individual.

5.3 Corporate Overview and Scrutiny were supportive of delegations on third party resources and spend to save. There was no consensus on whether there should be a de minimus on delegations set and so it is planned to carry out a review on delegations such as these in the next municipal year to inform future decisions.

5.4 Members will consider the issues being expressed regarding funding of Gloriana schemes and report back to the relevant committee in due course.

6 Prudential Borrowing and Financing the Capital Programme

6.1 With interest rates remaining low, the main cost to the general fund through prudential borrowing is the cost of the Minimum Revenue Provision (MRP). This is the amount that has to be set aside on an annual basis to repay the debt incurred to finance the scheme.

6.2 This is calculated as the cost of the scheme divided by the estimated life of the asset and only becomes chargeable the year after completion of the scheme.

6.3 As an example, environmental fleet and plant will be paid for over 10 years (£100k per million per annum) whereas a building will be paid for over a 40-50 year period (£20k per million per annum). Where a scheme is an "invest to save", the benefit from the scheme must, as a minimum, cover these costs. As such, there is no MRP cost and the budget includes the net benefit.

- 6.4 The main exception to charging MRP in this way is where a scheme is due to create a capital return at some later date. In these cases, MRP is not charged and the first investment returns have to be set aside to repay the debt.
- 6.5 The MTFFS assumes growth in prudential borrowing each year with any new approvals for 2017/18 impacting the 2018/19 or a later budget depending on the completion date of the scheme.
- 6.6 The current agreed programme at appendix 3 shows costs of £51m in 2016/17 and £47m in future years. This is currently funded as follows:

Funding	2016/17	Future Years
	£m	£m
Prudential Borrowing	27.9	37.5
Capital Receipts/Reserves	2.1	0.2
Grants	18.4	7.3
Developers' Contributions	2.5	2.1
Total	50.9	47.1

- 6.7 The proposals set out in appendix 1 total 14.8m, including the £2m towards developing the future and aspirational schemes, in 2017/18 and a further £6.3m over the following two years. These costs have already been reduced where applicable by provisions in the current programme and would all need to be met from prudential borrowing.
- 6.8 Further reports will be presented to Cabinet in terms of highways, housing and education where these are funded from government grants and rents.
- 6.9 The MRP costs of the above are reflected in the Medium Term Financial Strategy and actual borrowing will be reduced where possible by financing the expenditure through cash flows and capital receipts should they become available.
- 6.10 There is currently an expectation of circa £3m in capital receipts by the end of 2017/18 and work on identifying a further disposal programme continues. Should these receipts not be required for operational requirement they will be used to reduce the borrowing and, therefore, MRP requirements.

7 Issues, Options and Analysis of Options

- 7.1 A number of the proposals are essential replacements for key business assets such as vehicles, plant and ICT equipment. The rest of the proposed programme focuses on improvements and enhancements that meet the council's priorities.
- 7.2 This report also brings forward, for the first time, a comprehensive schedule of projects that have been discussed in a number of forums but have not been developed to a suitable stage or secured the necessary funding. The report

recommends that a budget of up to £2m be approved to develop these schemes to business case stage for consideration by Overview and Scrutiny Committees, Cabinet and the Council later in the year.

7.3 Any scheme that is over £0.75m will need to come back to Cabinet for approval to proceed with procurement.

7.4 A number of schemes in the current programme have been brought forward over a number of years.

8 Reasons for Recommendation

8.1 The Capital Programme plays a key role in the delivery of services and both supports and affects the revenue programme. As such, they are normally considered at the same time.

9 Consultation (including Overview and Scrutiny, if applicable)

9.1 All schemes have been considered and challenged for need and viability and Corporate Overview and Scrutiny Committee considered the proposals around a budget for future and aspirational schemes and delegations.

10 Impact on corporate policies, priorities, performance and community impact

10.1 This capital programme will improve and enhance areas of public realm whilst ensuring that the council can continue to provide both front and back office services.

11 Implications

11.1 Financial

Implications verified by: **Sean Clark**
Director of Finance and IT

The financial implications are included in the main body of the report.

11.2 Legal

Implications verified by: **David Lawson**
Deputy Head of Legal & Deputy Monitoring Officer

Local authorities are under an explicit duty to ensure that their financial management is adequate and effective and that they have a sound system of internal control and management of financial risk. This budget report contributes to that requirement although specific legal advice may be required on each projects business case.

11.3 Diversity and Equality

Implications verified by: **Rebecca Price**
Community Development Officer

There are no direct diversity implications arising from this report. Equality implications will be assessed as individual capital projects are developed.

11.4 Other implications (where significant) – i.e. Section 17, Risk Assessment, Health Impact Assessment, Sustainability, IT, Environmental

Health and safety, environmental and business continuity have all been considered when bringing these proposals forward.

12 Background papers used in preparing the report (including their location on the Council's website or identification whether any are exempt or protected by copyright):

- Application forms are held within the Corporate Finance section
- Various background and supporting documentation will be held within the relevant services

13 Appendices to the report

- Appendix 1 – New Capital Proposals
- Appendix 2 – Future and Aspirational Proposals
- Appendix 3 – Current Capital Programme

Report Author:

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Director of Finance and IT

Finance and IT

New Capital Proposals

Category	Scheme	Category	Comment	2017/18	2018/19	2019/20
Environment	Vehicle and plant replacements programme (including £6.2m for new refuse vehicles at the end of their economic life), and to meet the requirements of renewing the waste contracts. This project meets the build pride, responsibility and respect to create safer communities; and protect and promote our clean and green environment Council priorities. Total of £8.750m required in 17/18 including the £1.6m carry forward.	Essential Operational Requirement	To maintain and strengthen operational continuity	7,150	341	406
Environment	Redevelopment of Household Waste & Recycling Centre at Linford	Improvement / Enhancements	Released on evidence of a costed business case	1,500	1,100	-
Open Space Enhancements	Active Place - Sports and Leisure Facility Development - provision of facilities such as long lasting play equipment and sports facilities at play parks across the Borough.	Improvement / Enhancements	To maintain and strengthen operational continuity	500	725	125
Open Space Enhancements	Tilbury Town Centre Public Realm Package, including improvements to cycling infrastructure, street furniture etc. This will deliver an early outcome from the Tilbury masterplanning work and improve the quality of the physical environment in Tilbury town centre.	Improvement / Enhancements	Parks, open spaces and public realm enhancement	100	260	132

New Capital Proposals

Category	Scheme	Category	Comment	2017/18	2018/19	2019/20
Operational	Target hardening of various sites throughout the borough in an attempt to prevent continuous fly tipping, illegal access to sites. This is subject to Cabinet agreeing target hardening measures, such as height restrictors and CCTV, as part of the environmental enforcement strategy later this year.	Improvement / Enhancements	Public prevention and crime prevention	150	200	150
Digital and ICT Infrastructure	Digital enablement - transformation of service delivery for children aged 0 to 19. This ensures that the multi-disciplinary team is working with one integrated database so that a holistic approach can be taken to working with the most vulnerable families and they do not have to repeat their story to different professionals. This supports the approach of reaching out to the most vulnerable children in the communities.	Essential Operational Requirement	Released on evidence of a costed business case – Spend to Save	180	-	-
Property	The agreement with the Education Funding Agency, for a new secondary school in Purfleet, requires the demolition of Smurfitt Kappa factory for the sale of land for the construction of a new secondary school. This will result in a capital receipt of £1.88m for the Council.	Improvement / Enhancements	As part of agreement with the Education Funding Agency	220	-	-

New Capital Proposals

Category	Scheme	Category	Comment	2017/18	2018/19	2019/20
Digital and ICT Infrastructure	Essential upgrades to physical infrastructure and operational software. Includes improvements to the server room and servers, upgrades to key software and operating systems to maintain current versions.	Essential Operational Requirement	To maintain and strengthen operational continuity	1,324	1,003	740
Property	Various essential capital repairs to operational buildings, including Coalhouse Fort.	Essential Operational Requirement	To maintain and strengthen operational continuity	639	340	208
Property	Various works at Blackshots, Belhus & Corringham leisure centres as part of the Councils landlord responsibilities including Health and Safety. The project meets the Improve Health and Well Being Council priority.	Essential Operational Requirement	Released on evidence of a costed business case and subject to Cabinet approval	1,103	533	-
Total Value of Current Proposals				12,866	4,502	1,761
Corporate	Budget to advance work on future and aspirational schemes to inform a further capital programme report on the schemes set out in appendix 2.			2,000		
Total Requirement				14,866	4,502	1,761

Future and Aspirational Capital Proposals

Older Persons Shared Ownership Units

Shared Ownership units, for older people on the former Whiteacre and Dilkeswood site. In addition a further 46 general needs units could also be developed. This will meet the Improve Health and well-being to ensure people stay healthier longer, adding years to life and life to years Council priority.
(Government Grant Funded and Capital Receipts)

Grangewaters – a Commercial Operation

To explore a building conference/training centre, moving the facility into a more commercial based operation and provide income generation opportunities for the whole year. This scheme meets the need to create a great place for learning and opportunity; and Improve health and well-being Council priorities. Subject to completion of the Aspire programme.

Alternative Theatre Provision

Construction of a new Theatre and multi-functional performance spaces in Grays. This is subject to further feasibility work on theatre options including consideration of potential providers being undertaken by consultants in the context of the Grays masterplan. This scheme meets all of the Council's priorities.

Collins House Expansion

Develop an additional 3 storey wing for Collins House containing 30 single ensuite bedrooms, to help manage growing demand. This will meet the Improve Health and well-being to ensure people stay healthier longer, adding years to life Council priority.

Housing Estate Regeneration

To consider the outcome of work on the business case for regenerating the Council's housing estates, being done in conjunction with CLG and Local Partnerships. The work will be presented to Cabinet later this year for decision and implementation. The project meets the building pride, responsibility and respect to create safer communities; encouraging and promoting job creation and economic prosperity; and Improving health and well-being Council priorities.

Tilbury Integrated Healthy Living Centre

Development of Tilbury Integrated Health Living Centre, in collaboration with Thurrock CCG, Community Health Partnerships and other key stakeholders as one of four hubs across the borough. This is subject to a business case being agreed with health partners. This project meets all of the Council's priorities.

A Digitally "Smart" Borough

Deliver an enabling municipal infrastructure that will underpin Thurrock's development as a "Smart Place".

(Part Government Grant Funded)

We are looking at a number of smart place opportunities that can be commercialised. To support a smart place it is anticipated that we will need infrastructure to support borough wide sensor, camera and data networks. It is anticipated that commercial revenue streams will come from providing partners and customers access to these networks (including ultrafast broadband fibre) and selling data from them (traffic flows, pollution etc.)

It is expected that there will also be some cost avoidance as we are looking to move our corporate WAN onto this infrastructure.

Finally there will be indirect benefits – developing a strong local digital offer will accelerate local regeneration and associated tax incomes, and the information from the networks will assist in the avoidance of front line service costs. Examples are social care (smart assisted

Future and Aspirational Capital Proposals

living), public health (pollution control for chronic lung issues) and litter/flytipping prevention (improved cctv/surveillance capability).

We are still exploring options, but we expect benefits to be related on the amount of investment we are prepared to make.

The proposal supports all council priorities.

Use of Technology in Customer Services

Explore the introduction of innovative technology (such as Artificial Intelligence sometimes known as ChatBots) into the customer service contact centre. We are already looking to change the focus of our customer service offer as part of the emerging Customer Service Strategy and channel shift, enabling residents to self-serve as much as possible and make it easier to interact with the council outside of normal working hours. There is an opportunity to exploit the use of digital technology further to eliminate the need for introducing expensive on-call / shift rotas. ChatBots are just one idea to help drive efficiencies and provide a better customer experience. A detailed review of what other councils and organisations are using/moving too and feasibility study would be required to identify the most appropriate opportunities and solutions for Thurrock.

High House Artist Studios

High House Works (Artist Studios II), providing an additional 10,000 sqft of creative workspace to support micro and SME from the creative industries sector on the production park.

This scheme will meet the encourage and promote job creation and economic prosperity priority.

New Commercial Space at Thurrock Parkway

Creation of industrial units at Thurrock Parkway, offering industrial, warehouse and office accommodation. Initial projection indicate net proceeds of between 2% and 5% depending upon method of financing, plus an increase to the business rates.

This project meets the encourage and promote job creation and economic prosperity priority.

New Commercial Space at Milehams Industrial Estate

Potential redevelopment of Milehams Industrial Estate to include a range of industrial, warehouse and office accommodation. Initial projections indicate net proceeds of between 1.25% and 5.25%, depending upon the method of financing.

This project meets the encourage and promote job creation and economic prosperity priority.

Blackshots Enhancements

Options at Blackshots to improve facilities and customer experience, such as the replacement of the roundhouse pavilion and improvements to the car park, to be considered as part of the implementation of the Active Places Strategy and subject to business planning.

Career & Development Portal

Creation of a career & development portal - a web based careers portal that would help strengthen our links and our role with community and businesses. Links to service review and selling services. Released on evidence of a costed business case – Income Generation

Gap Analysis / Online Testing Tool

Organisational Development (OD) skills gap analysis / online testing tool to identify strengths and weaknesses of potential new job candidates and existing staff. This is linked to the service review and to the delivery of the staff survey action plan. There are generic

Future and Aspirational Capital Proposals

skills needed by the workforce and we need to be able to identify these digitally, embedded in induction and delivered through development plans. Released on evidence of a costed business case.

Demolition Programme

Demolition of 4 buildings, Unit 1 Curzon drive, Unit E Dock Road, Unit 1 Hume Avenue to enable site assembly and allow sites to be leased creating an income stream.

Tilbury Community Led Local Development Fund (CLLD)

CLLD funding; including new cycling hub facility and shop front improvements in Tilbury. This will enable the Council to draw down capital match funding through the CLLD programme (once approved) and link with the successful DFT Access Fund which will meet on-going revenue costs.

Public Realm Branding

Review all signage and public realm where the Thurrock brand is or could be used as part of developing the overall profile of, and pride in, the place in line with the emerging communications and brand strategy. This would require an understanding of the volume of assets such as street and building signage and the capital costs of replacement as well as opportunities for potential sponsorship as an alternative.

Energy Efficiency

Investigate the viability of solar panel installation to reduce the cost of utilities on TBC sites.

Industrial Estates in Housing Areas

To look at options to relocate businesses from industrial sites located alongside housing areas (Towers Road, Grays & Stanhope Industrial Estate, SLH) which could then be reused for housing supply.

Compactor Litter Bins

Installation of 20 Big Belly compactor litter bins in various locations throughout the borough, generating a saving of not emptying half empty bins. Decision will be based on a trial in three locations.

Fraud Modelling Tool

Predicated fraud modelling using Xantura's analytical data modelling software which relates to Revenue and Benefits and is comprised of real time fraud checks.

The government published in December 2016 that the latest estimate of fraud in Housing Benefits stands at 1.1%. Thurrock Council pays out circa £70m per annum and, if the estimate is correct, this includes £770k in fraudulent payments. It is impossible to say how much of this would be identified and saved through this software but, as an example, 5% equates to £38.5k paying back the investment in less than three years or 10% at £77k repaying the investment in 1.5 years.

Aveley Community Facility

Aveley community facility phase 2 - inclusion of nursery accommodation to be leased out to an independent operator, providing revenue to the Council. Phase 1 is already included in the current capital programme.

The scheme will create a great place for learning and opportunity, encourage and promote job creation and economic prosperity and build pride and respect to create safer communities. This is subject to the completion of a business case to justify phase 2 and the outcome of the review of libraries across the Borough, which will take account of the strategic approach to community hubs.

Future and Aspirational Capital Proposals

Linford Civic Amenity Site

To explore a second phase of capital works to create facilities for trade waste as an income generating opportunity.

Current Capital Programme

Project Name	Procurement Status	Approved Budget 2016/17 (1)	Future Year Budget (2)	Spend to Month 6 in 2016/17 (3)	Latest Forecast for 2016/17 (4)	Future Year Forecast (5)	Total Forecast Spend (6)	Forecast Variance Against Total Scheme Budget (7)	Capital Bid 2017/18
		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	

Service: **Children's Service**

Devolved Formula Capital (DFC)	Devolved to schools	87	0	87	87	0	87	0	
Priority; Suitability & Condition Programme	Demand led	730	0	146	489	165	654	76	
Tilbury Pioneer Academy Amalgamation Works	On hold	970	0	0	0	970	970	0	
Emergency Health and Safety Works	Demand led	69	0	0	34	35	69	0	
Temporary Classrooms	Work commenced	367	430	162	367	430	797	0	
Bonnygate Primary Expansion	Scheme completed	0	0	0	0	0	0	0	
Graham James Primary Expansion	Scheme completed	14	0	14	14	0	14	0	
Little Thurrock Primary Expansion	Completed retention o/s	22	0	12	22	0	22	0	
Purfleet Primary Expansion	Work commenced	45	0	0	45	0	45	0	
Quarry Hill Primary Expansion	Scheme completed	0	0	0	0	0	0	0	
Harris Mayflower Primary	Work commenced	980	0	0	980	0	980	0	
Arthur Bugler Amalgamation Works	Completed retention o/s	31	0	(10)	2	0	2	29	
Universal infant free school meals	Work commenced	241	150	147	191	200	391	0	
Woodside Expansion	Work commenced	1,139	59	756	1,111	80	1,191	7	
Thameside Expansion	Work commenced	2,832	25	1,405	2,756	131	2,887	(30)	
Somers Heath Primary School Expansion	Work commenced	2,344	92	957	2,031	94	2,125	311	
Warren Primary School - Hearing Impaired Unit	Work commenced	201	9	128	193	9	202	8	
Capital Maintenance Schemes (to be identified)	Demand led	183	600	0	0	783	783	0	
Secondary and Primary Schemes (to be identified)	Demand led	650	5,578	0	0	6,629	6,629	(401)	
Early Years - 2 Year Old Funding Grants	Demand led	48	0	29	48	0	48	0	
Grangewaters	Scheme completed	9	0	0	7	0	7	2	

Current Capital Programme

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	
New Youth Centre - Karis (10/50152/TTGFUL)	Not yet started	15	0	0	0	15	15	0	
New Youth Centre - Karis (13/00941/FUL)	Not yet started	5	0	0	0	5	5	0	
Total - Children's Service		17,647	214	3,833	8,447	9,537	17,984	2	

Current Capital Programme

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	

Service: Adults, Housing and Health

Improvements to Collins House	Out to tender	102	0	1	102	0	102	0	
Care and Support - Universal Information and Advice	Work Commenced	65	0	0	65	0	65	0	
Disabled Facilities Grant	Demand led	985	0	122	985	0	985	0	
Community Hubs	Demand led	3,291	0	668	3,291	0	3,291	0	
South Ockendon Community Hub Phase 2 (11/50392/TTGFUL)	Not yet started	40	0	0	40	0	40	0	
South Ockendon Community Hub Phase 1 (09/50035/TTGOUT)	Work commenced	20	0	0	20	0	20	0	
South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)	Not yet started	20	0	0	20	0	20	0	
South Ockendon Community Hub Phase 1 (11/50392/TTGFUL)	Not yet started	15	0	0	15	0	15	0	
South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)	Not yet started	49	0	0	49	0	49	0	
Health and Safety Works at Traveller Sites	Scheme completed	13	0	13	13	0	13	0	
Well Homes Offers	Demand led	382	0	67	382	0	382	0	
Healthy Homes Loans (G0602/G0605 to G0613)	Demand led	0	0	0	0	0	0	0	
Empty Property Grants	Demand led	0	0	0	0	0	0	0	
Total - Adults, Housing and Health		4,982	0	871	4,982	0	4,982	0	

Current Capital Programme

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	

Service: Environment and Place

Highway Improvements on London Road West Thurrock (Schoolfield Road)	Scheme completed	0	0	0	0	0	0	0	
Highways works to Purfleet Bypass	Design stage	43	0	0	43	0	43	0	
Highways Improvements in Oliver Road	Work commenced	648	0	540	648	0	648	0	
Walton Hall Road Kerbing and Drainage Works	Scheme completed	0	0	0	0	0	0	0	
Bus Link between Tesco's Lakeside and Intu Lakeside	Design stage	15	49	0	15	49	64	0	
Traffic Improvements Whitehall Lane	Scheme completed	25	0	27	25	0	25	0	
Improvement works between Thurrock Park Way and Manor Road	Design stage	0	673	0	0	673	673	0	
East Tilbury 1st payment (CCTV / Anti-Skid / VAS / Bus Stop upgrade)	Not yet started	11	0	0	11	0	11	0	
East Tilbury - Walsh development contribution	Design stage	10	0	0	10	0	10	0	
Butts Lane improvement works	Design stage	0	11	0	0	11	11	0	
Mayflower Road parking management and capacity improvements	Design stage	15	46	0	15	46	61	0	
Community Requests	Scheme completed	0	0	(1)	0	0	0	0	
HGV Weight Limit Review and parking control measures by area	Contract formation	100	0	16	100	0	100	0	
Prescribed Routing for HGV's	Not yet started	50	0	0	50	0	50	0	
Aveley High Street /Stifford Road - Width Restriction with bus by-pass	Design stage	50	0	0	50	0	50	0	
Ship Lane Width Restriction	Design stage	20	0	0	20	0	20	0	
London Road South Stifford - Camera Enforcement at Askews Farm	Design stage	20	0	0	20	0	20	0	
London Road West Thurrock - Instant HGV ban camera enforcement	Not yet started	20	0	0	20	0	20	0	
South Road South Ockendon - Camera Enforcement	Not yet started	20	0	0	0	20	20	0	
North Stifford - Camera enforcement of existing bus lane	Design stage	20	0	0	20	0	20	0	
Rectory Road Grays - Camera enforcement for Towers Road	Design stage	20	0	0	20	0	20	0	
Stanford-Le-Hope - Camera enforcement on instant HGV ban	Design stage	20	0	0	20	0	20	0	

Current Capital Programme

Project Name	Procurement Status	Approved Budget 2016/17 (1)	Future Year Budget (2)	Spend to Month 6 in 2016/17 (3)	Latest Forecast for 2016/17 (4)	Future Year Forecast (5)	Total Forecast Spend (6)	Forecast Variance Against Total Scheme Budget (7)	Capital Bid 2017/18
		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	
Traffic Management	Demand led	6	0	0	6	0	6	0	
CCTV at Treaclemine - Link to ETCC	Design stage	40	0	0	40	0	40	0	
Derby Road Cycle Link	Design stage	25	0	0	25	0	25	0	
South Stifford Improvements Package	Scheme completed	8	0	0	8	0	8	0	
Grays Town Centre Improvements	Work commenced	52	0	0	52	0	52	0	
Borough wide Disabled Bays	Demand led	39	0	2	39	0	39	0	
Borough wide Parking Requests	Demand led	40	0	42	40	0	40	0	
Parking Review - Calcutta Road	Scheme completed	15	0	0	15	0	15	0	
London Road Purfleet PPA	Work commenced	3	0	0	3	0	3	0	
Grays PPA extension	Not yet started	10	0	0	10	0	10	0	
Tilbury PPA	Not yet started	11	0	0	11	0	11	0	
HGV Parking Ban review by area	Not yet started	15	0	0	15	0	15	0	
Cornwall House P&D Car Park	Scheme completed	50	0	37	37	0	37	13	
Thames Road P&D Car park extension	Scheme completed	135	0	144	151	0	151	(16)	
Unallocated Budget - Traffic Management	Not applicable	0	0	0	0	0	0	0	
Local Bus Infrastructure	Demand led	39	0	10	39	0	39	0	
Bus Shelters / Stops	Demand led	29	0	20	29	0	29	0	
Flags and Timetable Cases	Demand led	29	0	16	29	0	29	0	
Mardyke Bridge Works	Work commenced	113	0	0	113	0	113	0	
Tank Lane	Scheme completed	23	0	0	23	0	23	0	
Rainbow Lane Gating Order / Bridleway Creation	Out for Consultation	15	0	0	15	0	15	0	
Springhouse Lane and High Road	Out for Consultation	15	0	0	15	0	15	0	
Manorway Bridleway Connection	Out for Consultation	33	0	0	33	0	33	0	

Current Capital Programme

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	
Footpath 170 West of Wouldham Road Grays. Creation of hardend surface	Out for Consultation	18	0	0	18	0	18	0	
Footpath 147 Creation of Permissive Footpath (if not achieved in 2015 -16 due to land owners permission) to include new footbridge	Out for Consultation	13	0	0	13	0	13	0	
Footpath 162 (in part) conversion to Bridleway north of A13 leading into Langdon Hills Country Park	Out for Consultation	13	0	0	13	0	13	0	
Air Quality Management Areas	Not yet started	75	0	0	75	0	75	0	
Structural Maintenance A Class Roads	Work commenced	776	0	419	776	0	776	0	
Structural Maintenance B & C Class Roads	Work commenced	721	300	122	721	300	1,021	0	
Bridge Repair & Strengthening	Work commenced	460	750	276	460	750	1,210	0	
Safety Fencing	Work commenced	110	75	0	110	75	185	0	
White Lining	Work commenced	112	75	0	112	75	187	0	
Traffic Signals	Work commenced	650	100	0	650	100	750	0	
Road Signs	Not yet started	100	0	0	100	0	100	0	
Pot Holes	Work commenced	110	0	101	110	0	110	0	
Structural Maintenance Unclassified Roads	Work commenced	325	0	230	325	0	325	0	
Footway Maintenance	Work commenced	392	100	(9)	392	100	492	0	
Street Lighting	Work commenced	16	0	(64)	16	0	16	0	
Other Infrastructure (Drainage)	Work commenced	573	150	78	250	473	723	0	

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	
Street Lighting LED Replacement	Work commenced	4,542	1,300	176	4,542	1,300	5,842	0	
A13 Widening	Contract formation	5,000	0	850	5,000	0	5,000	0	
Local Growth Fund Measures	Design stage	431	0	35	431	0	431	0	
RTPI (AVL) Installation: Non Shelter Location	Work commenced	0	0	(28)	0	0	0	0	
RTPI (AVL) Installation: Shelter Location	Work commenced	0	0	(7)	0	0	0	0	
LGF Joint LSTF Project	Work commenced	0	0	(6)	0	0	0	0	
LGF Cycling Infrastructure	Work commenced	1,200	0	4	1,200	0	1,200	0	
Community Environmental Developments Fund	Demand led	250	0	45	250	0	250	0	
Lower Mardyke Improvements	Design stage	20	0	0	20	0	20	0	
Leisure Trust Landlord Responsibility	Contract formation	250	215	0	250	215	465	0	Yes £1.636m
Refurbishment of Belhus Leisure Centre	Planning decision	1,200	0	50	400	800	1,200	0	
Pitches and Changing Rooms at Orsett Heath	Tender evaluation	190	0	8	390	0	390	(200)	
Improvements to Leisure Buildings (Budget Only!)	On hold	980	0	0	0	780	780	200	
Lakeside Sports Ground	Completed retention o/s	143	0	2	143	0	143	0	
Improvement to Library facilities	Demand led	20	0	0	20	0	20	0	
Libraries replacement of PC's	Not yet started	30	70	0	30	70	100	0	
Libraries provision of RFID units	Work commenced	140	0	0	140	0	140	0	
Corringham Town Park Environmental Improvements	Demand led	1	0	0	1	0	1	0	
Langdon Hills Environmental Improvements	Demand led	8	0	0	8	0	8	0	
Additional seating and bins plus signage upgrade	Demand led	2	0	0	2	0	2	0	
Grays Riverside Park - Replace Sand Pit Play Facilities	Not yet started	21	0	0	21	0	21	0	
Grays Riverside Park - Replace Splash Pool & Water Features	On hold	0	322	0	0	322	322	0	
Hardie Road Skate Park	Scheme completed	97	0	97	97	0	97	0	

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	
Purchase of Wheeled Bins	Demand led	221	0	76	221	0	221	0	
Vehicle and Plant Replacement Programme	Demand led	2,750	0	49	753	1,600	2,353	397	Yes £7.897m
Curzon Drive Depot Move	Scheme completed	0	0	398	398	0	398	(398)	
Local Depot Security Improvements	Work commenced	100	0	0	100	0	100	0	
Infrastructure Improvements to Parks & Burial Grounds & Open Spaces	Demand led	420	0	54	390	0	390	30	
Bartec Unit Upgrades	On hold	50	0	0	80	0	80	(30)	
Implementation of back office/mobile working solution	Work commenced	70	0	0	70	0	70	0	
Improvements to Village Halls	Demand led	192	0	9	50	142	192	0	
Pupil Referral Unit Relocation	Work commenced	3,896	0	1,634	4,182	250	4,432	(536)	
Works to West Thurrock Memorial Ground	Scheme completed	48	0	0	0	0	0	48	
Green grid Strategy - Improvements to sites	Demand led	61	0	0	61	0	61	0	
Energy Saving Projects - Salix	Demand led	18	0	0	0	0	0	18	
Street Lighting - Signs, Underpass & Lakeside	Scheme completed	0	0	37	37	0	37	(37)	
Street Lighting :- Interchange No 81 & Signs - Phase 3	Scheme completed	0	0	39	39	0	39	(39)	
Purfleet Centre	Design stage	5,167	9,000	285	5,167	9,000	14,167	0	
Magistrates Court	Completed retention o/s	170	0	53	170	0	170	0	
Grays South and Rail Station Regeneration	Design stage	3,065	6,015	0	0	9,080	9,080	0	
Improvements to Coalhouse Fort Facilities	Completed retention o/s	0	0	22	22	0	22	(22)	
Riverside Business Centre	Tender preparation	800	2,105	93	800	2,105	2,905	0	
Aveley Community Hub	Planning decision	500	574	34	500	574	1,074	0	Yes £1.139m
Thurrock Park Way Environmental Improvements (78/00601/OUT)	Not yet started	150	0	0	150	0	150	0	
Thameside - Remedial works to Floors 5-7	On hold	0	24	0	0	24	24	0	
Thameside Complex - Renewal of auditorium ventilation ducting	On hold	0	80	0	0	80	80	0	

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	
Thameside Complex - Replacement of theatre house lighting	On hold	0	62	0	0	62	62	0	
Thameside- secure access system for staff and restricted areas	On hold	0	35	0	0	35	35	0	
Civic Offices - Ventilation Hygiene Clean	Scheme completed	44	0	29	29	0	29	15	
Civic Offices - Roof Renewal	Scheme completed	34	0	(12)	0	0	0	34	
Civic Offices - HWS Boiler replacement	Scheme completed	5	0	0	0	0	0	5	
Civic Offices - Fire Smoke Head Replacement	Scheme completed	75	0	0	0	0	0	75	
Civic Offices - Lift lobbies Refurbishment	Scheme completed	14	0	0	14	0	14	0	
CO 1 Emergency Lighting / LED Upgrade	Tender preparation	167	0	2	167	0	167	0	
CO 1 & 2 Replace/Upgrade Access Control System	On hold	0	138	0	0	138	138	0	
CO 1 & 2 BMS Upgrade of Johnson Controls and PC	Design stage	86	0	0	86	0	86	0	
Universal Power Systems - ICT Server Room	Scheme completed	33	0	30	30	0	30	3	
COI 1 Air Handling Unit Replacement	Quotations	150	0	0	60	0	60	90	
Civic & Thameside Electrical Wiring Inspections	Work commenced	20	0	0	29	0	29	(9)	
Civic Offices - Fire Alarm Panel Renewal	Not yet started	0	0	0	25	0	25	(25)	
Civic Offices - Renew main public entrance and doors	On hold	0	36	0	0	36	36	0	
Thameside Complex - Various Works	On hold	30	150	0	30	150	180	0	
Civic Offices - Implementation of water and meter controls	Needs approval	Design stage	0	61	0	0	61	61	0
Civic Offices - Lift replacements and upgrades	Needs approval	On hold	0	494	0	0	494	494	0
Civic Offices - Underground parking area sprinkler enhancement	Needs approval	Design stage	0	246	0	0	246	246	0
Civic Offices 1 - Toilet facilities refreshment	Needs approval	On hold	0	173	0	0	173	173	0
Civic Offices - Security bollards and loading bay	Needs approval	On hold	0	10	0	0	10	10	0
CCTV at Stifford Interchange - link to ETCC	Not yet started	40	0	0	40	0	40	0	
Askews Farm Bus Gate	Scheme completed	37	0	0	5	0	5	32	

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	
Service Requests by Area	Demand led	81	0	0	81	0	81	0	
Street Scene review by area	Demand led	50	0	7	50	0	50	0	
Congestion relief scheme - MSA Roundabout/McDonalds RAB congestion relief	Not yet started	25	0	0	25	0	25	0	
Congestion relief scheme - Ford Place Signal Upgrade	Not yet started	25	0	0	25	0	25	0	
B186 South Road (Stifford Road to West Road)	Scheme completed	1	0	0	0	0	0	1	
Node 4 - North Stifford Int	On hold	52	0	0	0	52	52	0	
Treaclemine	Scheme completed	50	0	0	50	0	50	0	
Junction St Chads Road and Calcutta Road	Work commenced	94	0	0	94	0	94	0	
AIP site 1	Design stage	100	0	0	101	0	101	(1)	
AIP site 2	Not yet started	100	0	0	100	0	100	0	
Lodge Lane safety scheme	Design stage	110	0	2	110	0	110	0	
Laindon Road Safety Scheme	Scheme completed	30	0	2	30	0	30	0	
Safer Routes to Schools	Demand led	26	0	0	19	0	19	7	
Woodside Academy - Grangewood Avenue	Design stage	12	0	0	12	0	12	0	
Stanford-Le-Hope Primary - Copland Road	Design stage	12	0	0	12	0	12	0	
East Tilbury Co-Op school - Princess Margaret Road	Design stage	12	0	0	12	0	12	0	
Corringham Primary - Herd Lane	Design stage	12	0	0	12	0	12	0	
Somers heath - Foyle Drive	Design stage	12	0	0	12	0	12	0	
East Tilbury School Cycle storage improvements	Scheme completed	10	0	14	14	0	14	(4)	
Borough wide Drop Kerbs	Scheme completed	2	0	0	2	0	2	0	
Scheme to be determined	Not yet started	83	0	0	83	0	83	0	
Crown Road Off Road Shared Cycle Link	Design stage	50	0	0	50	0	50	0	
Derby Road Bridge Shared Cycle Link	Design stage	10	0	0	10	0	10	0	

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	

Total - Environment and Place		40,213	23,439	6,089	33,530	30,471	64,001	(349)	
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Service: Finance and I.T.

Strategic IT Infrastructure	Work commenced	550	550	58	550	550	1,100	0	Yes £3.647m
ICT Upgrades to Major Line of Business Systems Project	Work commenced	42	111	2	42	111	153	0	
ICT Contact Centre Telephony	Not yet started	200	0	0	200	0	200	0	
I.C.T. Undetermined Budget (schemes to be identified)	Demand led	580	0	0	0	580	580	0	

Total – Finance and I.T.		40,213	23,439	6,089	33,530	30,471	64,001	(349)	
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Service: HR, OD and Transformation

Document and Information Management - Phase 1	Scheme completed	83	0	99	99	0	99	(16)	
External Sites Upgrade to Windows 7	Work commenced	40	0	0	40	0	40	0	
Information and Advice Portal	Not yet started	464	0	0	0	464	464	0	
E-Marketplace	On hold	250	0	0	50	200	250	0	
Service Analytics Children Safeguarding	Work commenced	8	0	0	8	0	8	0	
Document and Information Management - Phase 2	Work commenced	665	0	65	149	500	649	16	
Service Analytics Phase 2	Not yet started	208	0	0	208	0	208	0	
Oracle Improvement	Work commenced	730	0	28	730	0	730	0	
Thurrock On-Line Project Phase 1	Work commenced	343	0	0	343	0	343	0	
Thurrock On-Line Project Phase 2	Not yet started	918	0	0	50	868	918	0	
Online Assessment and Decisions - Adults	Scheme completed	30	0	0	30	0	30	0	
Civic Offices - Space Optimisation	Scheme completed	500	0	(91)	500	0	500	0	
Civic Offices - Ground Floor Refurbishment	Not yet started	500	3,890	0	500	3,890	4,390	0	

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		£,000	£,000	£,000	£,000	£,000	Col 4 + 5 £,000	Col 1+2 - 6 £,000	
Transformation Programme Management Support	Work commenced	497	0	0	497	0	497	0	Yes £0.250m
Total – HR, OD and Transformation		5,236	3,890	101	3,204	5,922	9,126	0	
Total General Fund		69,450	28,204	10,954	50,955	47,171	98,126	(472)	